SATURDAY, 4 JUNE

7:30–8:30 a.m., Breakfast Room, Hotel Pacific
Breakfast

9:00–10:30 a.m., McGowan 102, MIIS
Plenary IV: Language Teaching and Learning for Economic and Global Empowerment
President: William Nichols, Georgia State Univ.
Speakers: Matthew Christensen, Brigham Young Univ.
Renée Jourdenais, MIIS
Thomas Mason, Jr., ALLEX Foundation
Gregg Roberts, Utah Dept. of Education

10:30–11:00 a.m.
Coffee break

11:00 a.m.–12:15 p.m., MIIS
Discussion Groups III
Digital Humanities and the Language/Literature Curriculum, McGowan 100
Moderator: Deanna Shemek, Univ. of California, Santa Cruz
What Goes on at the Defense Language Institute?, McGowan 101
Language and Study Abroad, McGowan 102
Moderators: Casilde Isabelli, Univ. of Nevada, Reno
Denise McCracken, St. Charles Community Coll., MO
Overcoming the Bifurcated Curriculum, McGowan 307
Moderator: Karen Stolley, Emory Univ.

12:30–1:30 p.m., Holland Center, MIIS
Lunch

1:30–3:00 p.m., McGowan 102, MIIS
Plenary V: Intercultural Competency and the Global Curriculum
President: Michel Gueldry, MIIS
Speakers: Darla K. Deardorff, Duke Univ.
Lynn Goldstein, MIIS
Omar Ka, Univ. of Maryland Baltimore County

3:00 p.m.
Seminar concludes

ADFL Summer Seminars are closed meetings, and confidentiality in personnel matters should be assumed. The ADFL Executive Committee requests that seminar attendees err on the side of discretion in their use of social media such as Twitter while at the seminars.
**WEDNESDAY, 1 JUNE**

5:00–6:00 p.m., Lobby, Hotel Pacific  
*Check-in for preseminar workshop participants*

6:00–7:30 p.m., Sur Courtyard, Hotel Pacific  
*Dinner for preseminar workshop participants*

7:30–9:00 p.m., Hotel Pacific  
**Preseminar Workshops I**

- **New Chairs, Soberanes Room**  
  *Leaders:* Malcolm A. Compitello, Univ. of Arizona  
  William Nichols, Georgia State Univ.

- **Small Program Management, La Posada Room**  
  *Leaders:* Marc Greenberg, Univ. of Kansas  
  Karen Stolley, Emory Univ.

- **Teaching Language through Literature, Room 101**  
  *Leader:* Elizabeth Bernhardt, Stanford Univ.

- **Strategic Planning, Pinos Boardroom**  
  *Leaders:* Omar Ka, Univ. of Maryland Baltimore County  
  Mary Wildner-Bassett, Univ. of Arizona

**3:45–4:15 p.m., Sur Courtyard, Hotel Pacific**  
*Coffee break*

**4:15–5:30 p.m., Hotel Pacific**

**Discussion Groups I**

- **Recruiting Students to the Major, Soberanes Room**  
  *Moderator:* Sophie Adamson, Elon Univ.

- **Successful Curricular Revision, La Posada Room**  
  *Moderator:* William Nichols, Georgia State Univ.

- **Translation and Interpretation in the Curriculum, Room 101**  
  *Moderator:* Renée Jourdenais, MIIS

- **Non-Tenure-Track Faculty Members: Standards for Good Practice, Pinos Boardroom**  
  *Moderator:* Marc Greenberg, Univ. of Kansas

**6:15–9:00 p.m., Ferrantes Bayview, Marriott Hotel**  
*Reception and dinner*

**THURSDAY, 2 JUNE**

7:30–8:30 a.m., Breakfast Room, Hotel Pacific  
*Breakfast for preseminar workshop participants*

8:30 a.m.–12:00 noon, Hotel Pacific  
**Preseminar Workshops II**

- **New Chairs, Soberanes Room**

- **Small Program Management, La Posada Room**

- **Teaching Language through Literature, Room 101**  
  *Leader:* Elizabeth Bernhardt, Stanford Univ.

- **Strategic Planning, Pinos Boardroom**  
  *Leaders:* Omar Ka, Univ. of Maryland Baltimore County  
  Mary Wildner-Bassett, Univ. of Arizona

**10:30 a.m.**  
*Coffee break*

12:00 noon, Sur Courtyard, Hotel Pacific  
**Workshop participants’ lunch**

12:00 noon–2:00 p.m., Lobby, Hotel Pacific  
*Seminar check-in*

2:00–2:15 p.m., Soberanes Room, Hotel Pacific  
**Welcome**  
  *Dennis Looney, MLA; Renée Jourdenais, MIIS*

**FRIDAY, 3 JUNE**

7:30–8:30 a.m., Breakfast Room, Hotel Pacific  
*Breakfast*

9:00–10:30 a.m., McGowan 102, MIIS  
**Plenary II: Small Programs in Varied Contexts: A Roundtable**

- **Presider:** Marc Greenberg, Univ. of Kansas

- **Speakers:**
  - Mahmoud Abdalla, Middlebury Coll.
  - Zsuzsanna Abrams, Univ. of California, Santa Cruz
  - Omar Ka, Univ. of Maryland Baltimore County
  - Sahie Kang, Middlebury Coll.
  - Carol Reitan, City Coll. of San Francisco
  - Colleen Ryan, Indiana Univ., Bloomington

**10:30–11:00 a.m.**  
*Coffee break*

11:00 a.m.–12:15 p.m., MIIS  
**Discussion Groups II**

- **Difficult Conversations, McGowan 100**  
  *Moderator:* Natalie King, California State Univ., Monterey Bay

- **Native Language Instructors and the Globalizing Campus, McGowan 101**  

- **Managing Your Department Budget, McGowan 102**  
  *Moderator:* Katherine Gantz, Saint Mary’s Coll. of Maryland

- **Language Programs: Innovation, Accountability, Evaluation, McGowan 307**  
  *Moderator:* Colleen Ryan, Indiana Univ., Bloomington

**12:30–2:00 p.m., Holland Center, MIIS**  
*Lunch (tables arranged by institutional type)*

2:00–3:30 p.m., McGowan 102, MIIS  
**Plenary III**

- **Presider:** Mara Naaman, MLA

- **Legal and Human Resource Issues for Chairs**  
  *Speakers:* Ilene Feinman, California State Univ., Monterey Bay  
  *Moderator:* Natalie King, California State Univ., Monterey Bay

- **Center for Advising and Career Services, MIIS**  
  *Speakers:* Lee Desser, MIIS  
  *Winnie Heh, MIIS*

**3:45 p.m.**  
**Tour of MIIS, including its translation and interpretation facilities**  
*Renée Jourdenais, MIIS*

6:15–9:00 p.m., Ferrantes Bayview, Marriott Hotel  
*Reception and dinner*

**10:30–11:00 a.m.**  
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